

Journal of Intelligence Studies in Business

ISSN: 2001-015X

VOL 3, NO 1 (2013)

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JOURNAL OF INTELLIGENCE STUDIES IN BUSINESS

Halmstad, March 15 2013

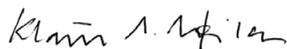
EDITORIAL NOTE VOL 3, NO 1 (2013)

We are pleased to offer another series of research articles within the area of intelligence studies in business. The articles represent as always a number of different approaches and problems.

The article by Fatti and du Toit on competitive intelligence in the South African pharmaceutical industry confirms the idea that CI by now is a well-established field of interest in companies. The article goes on to propose a series of suggestions for how to improve the CI function for these companies. The article by Jenster and Solberg Søylen is a quantitative paper on the correlation between strategic planning and company performance for Chinese companies. The research confirms that the CI function is more important for company performance than the other variables and functions that were measured. The article by Momeni and Mehrafzoon identifies a number of key success factors for the CI function in the power plant industry in Iran. Seven factors are identified in the study. The article by Solberg Søylen is an overview of articles published in the Journal of Competitive Intelligence and Management and Competitive. The article shows where articles are from, what topics are most popular, what background authors have and to what extent they define future research. The article by Hoppe is about the methodological direction of intelligence studies, and is placed in the opinion section. By using Burk's pentad the author brings a series of new perspectives to intelligence studies in general. We hope you will enjoy these quite different contributions.

On behalf of the Editorial Board,

Sincerely Yours,



Dr. Klaus Solberg Søylen